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2013 ANNUAL REPORT

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|. . . Given all these contingencies it would appear that the birth of a United States of America was a fluke. And yet the historical narrative also suggests that what made that glorious fluke possible was the location, culture, and people of Philadelphia. If Washington was the indispensable man, then Philadelphia was the indispensable city that made possible the Declaration of Independence, victory in the Revolutionary War, and the triumph of the Constitution. . . .

. . . Philadelphians combined their materialism with an idealism that never characterized New York, a toleration that never characterized New England, and an egalitarianism that never characterized Virginia. Moreover, their ability to broadcast a diversity of opinion was as fecund as their freedom to do so because William Bradford's first printing press dated from 1686, just three years after Philadelphia was founded…. Between 1740 and 1776 no less than 42 printers plied their trade in the city.

Most important … most of the city’s elite came from somewhere else: 30 percent from other colonies, and 25 percent from Europe…. The colonial city simply lacked what sociologists called a hegemonic or homogeneous elite such as prevailed in the plantation colonies, Hudson Valley, or Boston where just 4 percent of the wealthy were born abroad.

Finally, Philadelphia was well supplied, or at least better supplied than anywhere else, with boarding houses, taverns, and public buildings, especially the lavish State House designed by Andrew Hamilton and Edmund Wooley, where a sizeable convention could meet in relative comfort. If there was any place where the colonies’ disparate delegates might contrive to make “thirteen clocks strike as one” (in John Adams’s words) it was Philadelphia…. See page 55 for the full agenda of this weekend.
CAN A SMALL ORGANIZATION IN PHILADELPHIA CHANGE THE COURSE OF HISTORY?

(Or, The Impact of the Foreign Policy Research Institute)

As Philadelphians, we already know the answer to this question. We need only think of America’s founders and how they changed world history. But what about FPRI? How do we measure our impact?

One can consider our impact in at least four ways – personnel, policy, the public discourse, and posterity:

• Personnel: the scholars – and the interns – who have left FPRI to serve in key positions in the United States government (and occasionally other governments as well).

• Policy: the ideas and recommendations generated by FPRI.

• Public discourse: the books, blogs, and briefings we produce to get ideas out into the public and into our educational system.

• Posterity: the teachers for whom we provide professional development – and their students, plus the student interns we train in policy analysis, and the larger student population whose assigned readings include books by our scholars or essays from our journal Orbis or our E-Notes.¹

To explore all the ways that we impact our community, the Nation, and the world, a little history of FPRI is in order.

The FPRI “Brand” – Geopolitics

FPRI was founded by Robert Strausz-Hupe in 1955. An immigrant from Vienna, he arrived here in the 1920s virtually penniless. His work in the financial industry took him to Europe in the 1930s, where he read Mein Kampf. Though the conventional wisdom of the day said that Hitler would moderate once in power, Strausz-Hupe’s interpretation of Mein Kampf taught him otherwise and he began lecturing on the emerging Nazi threat, first in Europe and then in America, where he would become a professor at the University of Pennsylvania – a legendary one at that.

One of Strausz-Hupe’s earliest books, Geopolitics: The Struggle for Space and Power (1942), helped popularize his method of analysis – geopolitics, defined simply as the study of geography, history and culture to inform our understanding of contemporary international affairs (or, as FPRI Senior Fellow James Kurth puts it, “the study of the mentalities and realities of the localities”). He established the International Relations program at Penn, and then founded the Foreign Policy Research Institute in 1955 on the premise that, as he said, “a nation must think before it acts.” By this time, his principal concern was the Soviet threat. His classic and best-selling work Protracted Conflict foresaw a conflict that would be waged over decades and would thereby test the patience of a democratic polity; to prosecute such a war successfully, it was essential to educate the American public in the nature of the threat and the war that we faced. Hence his book and this think tank.

Personnel and Policy

Among Strausz-Hupe’s graduate students were John Lehman, Harvey Sicherman, and Shirin Tahir-Kheli – all became part of FPRI at a very early stage in their careers, all rose to key positions in government, and all returned to FPRI in some capacity or other.

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2 See James Kurth, “History and Geography: A Meditation on Foreign Policy,” FPRI E-Notes, September 2005, an erudite essay produced on the occasion of FPRI’s 50th anniversary.

• John served on Henry Kissinger’s staff; then he became Secretary of the Navy and set out to build the 600-ship Navy. The “Lehman Doctrine” offered a strategy for countering a Soviet attack on Europe. He later served as a commissioner on the 9/11 Commission and today is a trustee of FPRI.4

• Harvey served three secretaries of state – Haig,5 Shultz, and Baker – and it was Harvey who coined the phrase “A Europe, Whole and Free” which encapsulated the Bush administration’s vision of post-Cold War Europe, and “Two plus Four” for the method for achieving German reunification peacefully. Finally, Harvey’s comprehension of the US role in Arab-Israeli diplomacy had few rivals within the United States, and he was someone everyone consulted on the subject.6

• Shirin served on the National Security Council as Director of South Asia Affairs and as Special Advisor to the Secretary of State on Women’s Empowerment in the Muslim World. She was at least one president’s “go-to person” on Pakistan, and when she returned to FPRI she facilitated private and unofficial talks between ranking Indians and Pakistanis to develop “confidence-building measures.” This illustrates yet another way in which institutions like FPRI have impact – via back-channel diplomacy.7

Dozens of FPRI scholars have risen to key positions, and so too have many FPRI interns, including:

• Douglas Feith (an intern in the 1970s), who served as Undersecretary of Defense for Policy;

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4 Kissinger himself was an associate of FPRI in the 1950s, which is why he agreed to deliver the keynote on our 50th anniversary – and remains today a New York City Friend of FPRI.

5 Gen. Haig served as director of FPRI’s Western Security Program in 1979, after retiring as Supreme Allied Commander, Europe.


7 Another example of our back-channel influence was our annual conference with the Soviet Institute of the USA and Canada, 1981-1989, which alternated between Philadelphia and Moscow. At one such meeting William J. Perry delivered remarks on the prospects and prevention of accidental nuclear war to which the Soviets appeared to pay particularly close attention. Perry’s first trip to the USSR was as part of the FPRI delegation to the conference; later, he became Secretary of Defense.
• Tina Kaidanow (in the 1980s), who served as the first US Ambassador to Kosovo and is currently deputy ambassador in Kabul;

• Ilan Berman (in the 1990s), currently VP of the American Foreign Policy Council;

• Edward Fishman (in the 2000s), now a Management Fellow in the State Department.

Sometimes, a summer at FPRI can be a turning point in a young person’s life.

Influencing Policy and Enhancing the Public Discourse: Books, Blogs, and Briefings

Henry Kissinger said that once in government, he had no time to think. He had to rely on the thinking he had done prior to government service – or on the ideas generated by the people who populate think tanks.

One of the secrets to FPRI’s success is that we have always placed a premium on scholars who write (or speak) well or on writers who have acquired in-depth knowledge outside of academia. Some examples:

• Travel writer Robert Kaplan was long affiliated with FPRI, which administered many of the foundation grants that subsidized his critically acclaimed books, going back to *Balkan Ghosts* in 1993 – a book reported to have made it onto the reading list of more than one US president. 8

• Journalist David Satter, who remains affiliated with FPRI, is known for his 3 decades of coverage of the Soviet Union and Russia; his book on the fall of the Soviet Union has been made into a prize-winning documentary. 9

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9 See his books *Age of Delirium* (1996), *Darkness at Dawn* (2003), and *It was a Long Time Ago and It Never Happened Anyway* (2011).
• David Danelo, a Marine Corps veteran-turned-writer, carved out a niche at FPRI investigating “borders.” His 2011 FPRI work on the geopolitics of northern Mexico led to his appointment as policy director for the US Customs and Border Protection, where he had an opportunity to put his ideas into practice.  

• In 2009, a former British military intelligence officer Andrew Garfield orchestrated an FPRI study jointly conducted with the Royal United Services Institute in London on Afghan Police Reform that we understand was distributed at the highest levels of the US government and used by the NATO Training Command in Kabul.

• Our John Templeton Fellow, Edward Turzanski, draws on extensive experience in the US intelligence community to comment on national security issues for the nation’s media, often doing a dozen radio interviews a day, reaching millions of listeners.

On the scholarly side, we have among our ranks the Pulitzer Prizewinning historian, Walter McDougall, who directs at UPenn the IR program that Strausz-Hupe founded, and who has worn many hats at FPRI – Editor of Orbis, Chair of our Center for the Study of America and the West, and co-chair of our Butcher History Institute. While with FPRI, McDougall has authored several “big books” on American and world history and over two dozen FPRI essays—all classics. His book Promised Land, Crusader State: The American Encounter with the World Since 1776 was described by no less a figure than Walter Russell Mead as having “changed the way the history of American foreign policy is taught at America’s leading universities.” In other words, his books don’t just sit on shelves collecting dust.  

Another great essayist in our ranks is senior fellow James Kurth, who has worn many of the same FPRI hats as McDougall and is one of the nation’s great strategic thinkers. This year alone, several different scholars with sterling reputations of their own have described Kurth to me—in completely separate ways.

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10 He has since returned to FPRI to develop a field research program, for there is no better way to understand the “realities and mentalities of the localities” than to travel.

11 McDougall’s FPRI essays can be found here: http://www.fpri.org/contributors/walter-mcdougall
contexts but in precisely the same words – as “a national treasure.” If that’s so, then FPRI must be one, too. 12

The Collapse of Communism – As Projected, even Hastened, by FPRI – and the Subsequent Political Transitions

In 1987, we convened a historic three-day conference in New York City on “Will the Communist Regimes Survive,” offering presentations by 36 dissidents or exiles from 12 communist countries. They did not agree on the answer but they certainly illuminated the transnational fertilization of ideas across communist borders that was key to the eventual collapse of communism. Let it not be said that no one foresaw the collapse of communism. FPRI did.

At the time, we had three Romanian scholars and writers attached to us, who, with funding from the National Endowment for Democracy, published an underground journal in Romanian that was clandestinely brought into the country. The journal may be said to have contributed to the eventual ouster of the Romanian dictator Ceausescu – more the activity of a do-tank than a think tank but we did it. Eugen Ionescu, the famous French playwright of Romanian origin, served as chairman of the Editorial Board. One of “our” Romanians, Vladimir Tismaneanu, made a name for himself as the go-to person on Romania and on the day Ceausescu collapsed, we received 60 media calls for his commentary. He went on to influence the development of US policy toward all the former Warsaw Pact countries undergoing radical change. (Another of our Romanians, the late Michael Radu, exhibited an encyclopedic knowledge of terrorist groups worldwide, which led to his winning several government contracts.)

Just after 1991, we were joined by Martha Olcott, who had been studying Central Asia in general and Kazakhstan in particular for some twenty years – but nobody cared until the Soviet Union broke up into 15 republics. Suddenly, everyone wanted to speak to Martha and she did a series of studies for us that were commissioned by agencies of the US government.

12 Kurth’s FPRI essays can be found here: http://www.fpri.org/contributors/james-kurth
Ever since, we have played a role in supporting, or studying the lessons of, democratic transitions in Europe and the former USSR. For the past 8 years, that project has been ably led by Ambassador Adrian Basora, who served on the staff of the National Security Council and as Ambassador in Prague at the moment when Czechoslovakia split into two countries – peacefully, with his helping hand.

**Posterity and the History “Thing”**

In the 1990s when the National History Standards were issued, FPRI’s Walter McDougall penned what was perhaps the most eloquent critique of those standards, leading one foundation to come to us and say “How can we help?” Thus was born our History Institute (subsequently named the Butcher History Institute in honor of our longest serving trustee), with the mission to “teach the teachers.” We have held 46 weekend conferences for high school teachers on topics in American and world history and international relations. More than 1000 teachers from 700 schools in 46 states have participated – and invariably they say at the end of the weekend that “this has been the best professional development experience of my career.” We give them meals and accommodations for the weekend and an intellectual feast that they can never forget. As a result, they return to their classrooms re-energized. Today, among the nation’s think tanks, FPRI is known for “that history thing,” as one Washington think tanker put it.13

**FPRI 2.0: A Vision for the Twenty-First Century**

Recently our board conducted a strategic planning process that has enabled us to provide a stronger financial base, recruit young talent, expand our program offerings geographically, give new emphasis to our History Institute, upgrade our website, bolster our social media presence, and create new products and services from E-Books to blogs to webinars.

FPRI now offers regular programming in five venues (Philadelphia, Princeton, New York City, Washington DC, and the Main Line), reaching very different

13 Thanks also go to the School District of Philadelphia, for it was they who first asked us to conduct programming for teachers, which we did in 1988 and subsequently formed the Marvin Wachman Center for Civic and International Literacy in honor of our former president.
audiences, while our expanding menu of publications (from blogs to briefs to books) and live-streaming of events reverberate around the world. Our new signature “show” – Geopolitics with Granieri – features young historian Ron Granieri, who combines the skills of William Buckley and Phil Donahue in an interactive format (exclusively for members of FPRI – live or by webcast). Meanwhile, our fans on Facebook have grown from 2,500 fans in January 2013 to over 30,000 fans today, and the top ten cities for FPRI fans include Cairo (#1), New Delhi, Karachi, Lahore, and Islamabad.

In the years ahead, FPRI will grapple with the rise of China, the decline of Europe, the chaos of the Mideast, and the ever present threat of terrorism at home and abroad – not to mention the new cyber dimension of war, espionage, and crime; the emergence of crime-terror pipelines, and the threat of weapons of mass destruction falling into the hands of rogue states or groups. Our job is to analyze how best to advance the national interest in the face of these challenges and to educate the American public – by providing insight into the larger historical, geographical, cultural, and technological context of current events.

Our growing network of rising young scholars equips us with the intellectual tools to do the job. They hail from academia – including Penn, Haverford, Swarthmore, Temple, Princeton, to name a few – and outside of academia – from the military, intelligence, law enforcement, journalism, and the legal profession. And they are very much in demand:

• Barak Mendelsohn (Haverford), an expert on jihadism, is regularly invited to contribute to the NY Times online forum “Room for Debate.”

• Dominic Tierney (Swarthmore) writes regularly for The Atlantic Online on a broad range of issues.

• Michael Horowitz (UPenn), an expert on military innovation, spent 2013 as a Fellow in the Dept. of Defense for 2013.

• Michael Noonan, an expert on military affairs, blogs weekly for the US News and World Report.
• Felix Chang, a former FPRI intern-turned-venture capitalist whose writing on East Asian security issues draws increasing attention from the policy community, both here and abroad.

• Vanessa Neumann, whose work on crime-terror pipelines has attracted the attention of US and international agencies and who writes regularly for *The Weekly Standard*.

• Jacqueline Deal whose work on Chinese nationalism and grand strategy is regularly featured in the leading policy journals.

• Jakub Grygiel (Johns Hopkins University) whose grasp of the classics of Western civilization is put to good use in understanding national security issues.

• Lawrence Husick’s brief on cyberwar has been described by former National Security Advisor Robert McFarlane as “the best briefing I’ve heard from anyone, anywhere.”

Notably, in 2009 FPRI was approached by the U.S. Special Operations Command to hold a series of academic conferences on “foreign fighters,” meaning volunteers who leave their home countries to fight elsewhere – and then return with increased skills, experience, lethality, and broadened social networks. As the civil war in Syria heated up, we have seen yet another wave of foreign fighters, and this year our program will explore the potential impact of these fighters not only on the conflict in Syria but also on other countries. FPRI Fellows are at the forefront of delivering analyses on this and other important topics in national and international security. East Asia is one area of particular strength, with June Teufel Dreyer on Sino-Japanese relations, Rens Lee on the Russian Far East, and Jacques deLisle on China-Taiwan relations. The Middle East is another, with Frank Gunter on the political economy of Iraq, Samuel Helfont on Islamism, and Tally Helfont on the “Arab Spring.” FPRI’s Jim McGann has carved out a unique niche assembling the world’s think tanks for summits on issues of broad international concern. The editor of our journal Orbis, Mac Owens, is among the nation’s leading thinkers on US civil-military relations and writes periodically for the Wall Street Journal, the Christian Science Monitor, and National Review Online.
To be sure, whatever we have accomplished is the product of a small but creative staff, a large network of affiliated scholars, and a truly active board of trustees. I would name more names but then this report would never end.

**Conclusion**

Indeed, it was gratifying to learn in January 2013 that FPRI was named the top think tank in the US with a budget under $5 million. Nonetheless, it would have been even more gratifying to be named among the top ten with a budget over $5 million. Whatever the case, our supporters (and prospective supporters) can rest assured that FPRI’s trumpet will continue to be heard around the world.

With best wishes,

Alan H. Luxenberg  
President, FPRI
“The only thing worse than obsolete weapons in war is obsolete thinking.” – Gen. James Mattis (Ret.)
The Foreign Policy Research Institute’s

2013 ANNUAL DINNER

Featuring the presentation of

THE 9TH ANNUAL BENJAMIN FRANKLIN
PUBLIC SERVICE AWARD

Honoring and featuring a keynote by

GEN. JAMES N. MATTIS (RET.)
on
REFLECTIONS OF A COMBATANT COMMANDER
IN TODAY’S TURBULENT WORLD

Monday, November 18, 2013
The Westin Hotel – Philadelphia

5:30 p.m. Private Reception for Platinum Partners
6:00 p.m. Main Reception
  7:00 p.m. Dinner
8:10 p.m. Musical Interlude
  8:22 p.m. Program
9:19 p.m. Adjournment

Chair, Annual Dinner: John M. Templeton, Jr.
Chair, Special Events: Susan H. Goldberg
Chairman of the Board: Robert L. Freedman
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THE BENJAMIN FRANKLIN AWARD FOR PUBLIC SERVICE

An inventor, entrepreneur, writer, diplomat, and lover of liberty, Benjamin Franklin devoted himself from an early age to public service and the resolution of problems through objective analysis that draws upon the best knowledge available – setting the standard to which FPRI has always aspired. In 2005, on the occasion of FPRI’s 50th anniversary and on the eve of the 300th birthday of Benjamin Franklin, we were pleased to inaugurate the annual Benjamin Franklin Award for Public Service, to be awarded each year to the American whose service as a statesman, sage, or soldier best exemplifies the ideals of Benjamin Franklin and the United States. Dr. Henry A. Kissinger was the first honoree, followed by Charles Krauthammer, Philip Zelikow, John R. Bolton, Robert D. Kaplan, Niall Ferguson, Fouad Ajami, and Walter Russell Mead.

GEN. JAMES N. MATTIS

FPRI’s trustees are now pleased to present this award to retired Marine Corps General James Mattis. General Mattis is widely known within the U.S. military as the most revered Marine Corps officer in a generation. With a reputation for candor, a career of combat achievements, and a library that once spanned 7,000 books, Gen. Mattis has a record of over 41 years of public service. Modern military historians chronicle him as one of America’s great soldier-scholars. In March 2013, he ended his service as the eleventh commander of U.S. Central Command, where he was responsible for U.S. military activities in one of the world’s most volatile regions, including Iran, Iraq, Afghanistan, and Pakistan. Before his posting to USCENTCOM, Gen. Mattis commanded U.S. Joint Forces Command, making him one of only a few general officers to hold two four-star billets.
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Our friend W. W. Keen Butcher died May 15, 2013 at home in Chestnut Hill, PA. He was 97. Keen was FPRI’s longest serving trustee, serving on our board since 1968 and serving as Treasurer for much of his tenure with us. Despite the latter position, or maybe because of it, he always retained a great sense of humor. He served in the U.S. Army in World War II, seeing action in Italy and North Africa. He retired as CEO of the former Philadelphia brokerage firm Butcher and Singer and was active in many civic organizations.


W. W. Keen Butcher performed extraordinary service for our community and for our country. May his memory be a blessing.

The following gifts were made to the Madeleine and W. W. Keen Butcher History Institute in memory of Keen:


SPECIAL GIFTS

- Cotswold Foundation (Project on Democratic Transitions)
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- Arlene and Stanley Ginsburg (Arlene & Stanley Ginsburg Lecture Series)
- George Hawke (Harvey Sicherman Scholarship Fund)
- Donald & Dorothy Kardon Family Foundation (FPRI Website)
- Delaware Investments/Macquarie Group Foundation (Education Programs)
- Leo Model Foundation (Project on Democratic Transitions)
- John M. Templeton, Jr. (National Security Program, John Templeton Fellow, and Templeton Lecture on Religion and World Affairs)

IN MEMORY OF KEEN BUTCHER

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EXPANDING FPRI’S PROGRAMMING GEOGRAPHICALLY

One of the major elements of the strategic plan we undertook two years ago was to increase our organization’s geographical reach, exposing our programming to new audiences in new locations. We now hold regular programming in five venues – Philadelphia, Princeton, New York City, Washington, D.C., and on the Main Line – and on the Web.

In January, we launched Geopolitics with Granieri, a monthly interactive program in our office and on the web, and the Princeton Committee of FPRI, a monthly lecture held at the Present Day Club in Princeton, NJ. In September, we launched the Main Line Breakfast Briefings, a monthly series held at the Philadelphia Country Club in Gladwyne, PA.

These in turn supplement our other regular programs in Manhattan, Washington DC, and Philadelphia. In Manhattan, we have the Manhattan Salons at the homes of NYC Friends of FPRI, plus the lecture series on military history hosted and cosponsored by the NY Historical Society. In Washington, DC, we have a series of symposia and conferences (all webcast) typically cosponsored and hosted by the Reserve Officers Association. In Philadelphia, we feature the year-long Stanley and Arlene Ginsburg Lectures and the Annual Templeton Lecture on Religion and World Affairs, both hosted by the National Liberty Museum.

The Butcher History Institute has brought us to even more places this year, including our ninth annual Military History Institute at The First Division Museum at Cantigny Park in Wheaton, IL, our second straight Middle East History Institute at the Heinz History Center in Pittsburgh, PA, and another program for teachers at the University of Tennessee-Chattanooga.

In the section that follows, we briefly describe each of our programs.
The Templeton Lecture on Religion and World Affairs was established in 1996, with a gift from John M. Templeton, Jr., M.D., president of the John Templeton Foundation. In 1995, Dr. Templeton retired from his medical practice to serve full-time as president of the Foundation. After receiving a B.A. from Yale University, Dr. Templeton earned his medical degree from Harvard Medical School. He trained in pediatric surgery under Dr. C. Everett Koop at the Children’s Hospital of Philadelphia. After serving two years in the U.S. Navy, in 1977 he returned to CHOP, where he served on the staff as pediatric surgeon and trauma program director. He also served as professor of pediatric surgery at the University of Pennsylvania.

Dr. Templeton has published numerous papers in medical and professional journals, in addition to two books, *A Searcher’s Life and Thrift* and *Generosity: The Joy of Giving*.

October 3, 2013: Mary Habeck, Johns Hopkins University

**Attacking America: Al-Qaida’s Grand Strategy in its War with the World**

In this lecture, Mary Habeck explored the underpinnings of Al Qaeda’s grand strategy, and what it may portend for the future. An Associate Professor of Strategic Studies at Johns Hopkins, she served on the National Security Council and taught at Yale University, where she received her Ph.D.

Previous lecturers in this series include Jonathan Sacks, the Chief Rabbi of the British Commonwealth; George Weigel, biographer of Pope John Paul II; James Billington, Librarian of Congress; and Lorenzo Vidino, a scholar with the Swiss-based Center for Security Studies (and FPRI Senior Fellow). All are posted on our website.
STANLEY AND ARLENE GINSBURG LECTURE SERIES

Currently in its second year, the Stanley and Arlene Ginsburg Lecture Series is a monthly event sponsored jointly by the FPRI and the National Liberty Museum. Hosted at the Museum’s downtown Philadelphia location, these events are open to the public and feature speakers from FPRI’s network of scholars.

Events held this year included:

February 19, 2013: Charles Edel, U.S. Naval War College
Lessons for US Foreign Policy from Early America

March 19, 2013: Dominic Tierney, FPRI and Swarthmore College
The Next Decade of American Foreign Policy

April 16, 2013: Thomas de Waal, Carnegie Endowment
The Graveyard of Empires: The Caucasus and Why it Matters to Us

May 21, 2013: Timothy Hoyt, U.S. Naval War College
Pakistan’s Nuclear Weapons: What are the Risks?

June 12, 2013: Christopher Swift, Georgetown University and University of Virginia Law School
The US vs Al Qaeda 2.0

September 24, 2013: Matthew Levitt, Washington Institute for Near East Policy
Hezbollah: The Global Footprint of Lebanon’s Party of God

October 29, 2013: Amos Guiora, S.J. Quinney College of Law and International Institute of Counter-Terrorism
Drone Warfare: A Legal and Strategic Assessment

December 2, 2013: Toshi Yoshihara, U.S. Naval War College
The Rise of China’s Military: What It Means for the US
GEOPOLITICS WITH GRANIERI

In the spirit of William Buckley’s Firing Line, FPRI’s Ron Granieri “interrogates” guest scholars on subjects in the news – with help from the live and webcast audience. Each month we feature one or two scholars drawn from among FPRI’s 90 affiliated scholars or outside guests. These programs are uniquely interactive, offering real substance and emphasizing active audience participation.

Guests and topics this year include:

January 8, 2013: James Kurth, FPRI and Swarthmore College  
**The Crisis of American Conservatism**

February 12, 2013: Andrew Garfield, FPRI and Glevum Associates  
**Afghanistan: Where Do We Go from Here?**

March 12, 2013: Barak Mendelsohn, FPRI and Haverford College  
**Syria: Where Do We Go from Here?**

April 9, 2013: Frank R. Gunter, FPRI and Lehigh University  
**The Political Economy of Iraq: Restoring Balance in a Post Conflict Society**

May 14, 2013: Adam Garfinkle, *The American Interest*  
**The World as a Chessboard: A Discussion of the World’s Flashpoints**

June 11, 2013: David Danelo, FPRI  
**West Africa up Close**

July 9, 2013: Michael A. Reynolds, FPRI and Princeton University  
**The Unrest in Turkey: What Does it Mean? Where is it Headed?**

August 13, 2013: Michael P. Noonan, FPRI and Mackubin Thomas Owens, FPRI and U.S. Naval War College  
**Citizens, Soldiers, and Civil Military Relations in the Age of the Seqester**

September 17, 2013: Trudy Rubin, *The Philadelphia Inquirer*  
**From the Arab Spring to the Long, Hot Summer: Prospects for Peace and Stability in the Middle East**

October 15, 2013: George W. Grayson, FPRI and William and Mary College  
**Mexico: Neighbor, Partner, Stranger?**

November 12, 2013: Stephen Blank, American Foreign Policy Council  
**Russian Grand Strategy**

December 17, 2013: John R. Haines, FPRI  
**The Smuggling of Nuclear Materials: How Great a Threat?**
THE FPRI DRINK TANK

In October, FPRI began a new initiative to engage the next generation of Philadelphians. Coined “The Drink Tank,” this series of happy hour networking events is for young professionals and young academics across the Philadelphia region. The purpose is to acquaint the rising generation of Philadelphians with FPRI and to bring together a group of individuals interested in world affairs in a social setting.
PRINCETON:

THE PRINCETON COMMITTEE OF FPRI

Executive Director: John R. Haines

In 2013, FPRI established the Princeton Committee to bring experts and policymakers in foreign affairs together with individuals who seek a deeper understanding of the complex issues confronting us today. The format for these briefings, held at the Present Day Club in Princeton, is an intimate, salon-like setting in which participants may interact and exchange views with experts to a degree and depth not attainable in public forums.

Events held this year included:

January 10, 2013: Lawrence Husick, FPRI
A Layman’s Guide to Cyberwar

February 21, 2013: Dominic Tierney, FPRI and Swarthmore College
Crusades, Quagmires, and the American Way of War

March 21, 2013: Aaron Friedberg, Princeton University
Coping with the Rise of China

April 11, 2013: Vanessa Neumann, FPRI
Crime-Terror Pipelines: The Case of Iran and Latin America

October, 10, 2013: Daniel C. Kurtzer, Princeton University
Israel and Palestine: Does the Two-State Solution Have a Future?

Special Operations Forces in the 21st Century

December 5, 2013: Sumit Ganguly, FPRI and Indiana University
The Rise of India and the Geopolitics of Asia
NEW YORK CITY:

MANHATTAN SALONS

*Chairs: Devon Cross and Vanessa Neumann*

FPRI sponsors a series of exclusive monthly salons with leading thinkers at the homes of friends in Manhattan. Begun in 2011, this intellectually engaging initiative draws academics and business leaders together for intimate discussions on pressing issues of the day. This initiative is one we hope to replicate in other cities as well.

Events this year include:

February 6, 2013: Andrew Garfield, FPRI and Glevum Associates  
*Afghanistan: Where Do We Go from Here?*

March 18, 2013: Vanessa Neumann, FPRI  
*Venezuela after Chavez*

April 15, 2013: Jeremy Black, FPRI and University of Exeter (UK)  
*Crisis in the West: European and American Woes*

September 18: Michael Doran, Brookings Institution  
*Can Obama Pivot from the Middle East?*

October 2, 2013: Jeremy Black, FPRI and University of Exeter (UK) and Max Boot, Council on Foreign Relations  
*Dealing with Decline: The Experience of the United States and Great Britain in the Middle East*

October 28, 2013: Amos Guiora, S.J. Quinney College of Law  
*Drone Warfare in Legal and Strategic Perspective*
THE NEW-YORK HISTORICAL SOCIETY

This year, we inaugurated a cooperative relationship with the New York Historical Society, featuring a number of FPRI and other scholars in a Saturday series called, “Old Wars, New Threats.” Following the success of that series, we renewed our partnership with additional monthly programs beginning in October. The New York Historical Society is the premier venue for public lectures on history in Manhattan.

Events held this year included:

March 9, 2013: Lawrence Husick, FPRI and Toshi Yoshihara, U.S. Naval War College  
New Frontiers in the 21st Century

April 6, 2013: Michael Neiberg, U.S. Army War College and John Maurer, FPRI and U.S. Naval War College  
Forebodings of Armageddon: World wars I and II

May 4, 2013: Marc A. Genest, U.S. Naval War College and Edward G. Lengel, University of Virginia  
New Thinking on the American Revolution

October 19, 2013: John Maurer, FPRI and U.S. Naval War College  
Winston Churchill, the Rise of German Power, and the Outbreak of World War I

December 14, 2013: Jean Edward Smith, Marshall University and Lewis Sorley, Historian  
Remembering the Great Generals: Ulysses S. Grant and Creighton Abrams
WASHINGTON, D.C.

FPRI IN DC:

Chairs: Hon. John Hillen and Hon. Dov Zakheim

Each year, FPRI hosts a series of panel discussions at the Washington, D.C. headquarters of the Reserve Officers Association. We are proud to co-sponsor these events with ROA, and look forward to continuing this partnership, which allows us to bring FPRI’s unique blend of history, geography, and culture to the D.C. community.

Conferences and Symposia held this year included:

February 21, 2013: Why We Lost Vietnam, Revisited

Some military writers have argued that the US defeat in Vietnam can be traced to a flawed national strategy, which they blame mostly on civilian policy makers. But more recently, influential analysts, both military and civilian, have indicted the military itself for the failure, blaming military leadership for adopting a defective operational strategy. This FPRI/ROA workshop addressed the latter argument by assessing the issue of Army generalship in Vietnam. C-SPAN broadcast this event.

Panelists included FPRI’s Mackubin Thomas Owens and authors Lewis Sorley, COL Gian Gentile, Thomas E. Ricks, and Gregory A. Daddis

April 23, 2013: The East China Sea and South China Sea Disputes: Prospects for Regional Security and U.S.-China Relations

Among the most volatile foreign policy issues that Chinese President, Xi Jinping, and his team will face are the territorial disputes with Japan (and Taiwan) in the East China Sea and with several states in the South China Sea. This panel discussed the implications and the likely trajectory of these disputes, as well as what they portend for relations among the U.S., China, Japan and other states with claims in the disputed areas.

Panelists included Jacques deLisle, director of FPRI’s Asia Program and FPRI Senior Fellows Jacqueline Newmyer Deal, Gilbert Rozman, and Vincent Wei-Cheng Wang
October 8, 2013: The Great Divergence? Economic Integration and Political Conflict in Asia

This conference addressed whether the apparent disjunction in economic and political-security affairs between Asian countries is real, significant and likely to endure; what that pattern portends for international relations in Asia; and how the U.S. and regional states could respond to protect and advance their interests.

Panelists included Jacques deLisle, director of FPRI’s Asia Program; FPRI Senior Fellows June Teufel Dreyer, Gilbert Rozman, Felix K. Chang, Vincent Wei-Cheng Wang, and Sumit Ganguly; as well as the University of Maryland’s Scott Kastner, the University of Virginia’s Harry Harding, and the George Washington University’s Robert Sutter and Deepa Ollapally.

October 23, 2013: Foreign Fighters in Syria and Beyond

Building on the work of two previous conferences dealing with the problem posed by so-called “foreign fighters,” FPRI’s Program on National Security brought together an excellent panel of relevant subject matter expertise to discuss the impact third party nationals are having in the conflict in Syria, and the impact they will have when they return to their home countries with advanced training and skills acquired while fighting abroad.

Panelists included Michael P. Noonan, Director of FPRI’s Program on National Security; FPRI Senior Fellows Barak Mendelsohn and Clint Watts; and the Brookings Institution’s William McCants.
THE PHILADELPHIA SUBURBS

THE MAIN LINE BREAKFAST BRIEFINGS

Chair: James Gately

Inaugurated this year, the Main Line Breakfast Briefings is a new series of monthly talks held at the Philadelphia Country Club in Gladwyne, PA. These briefings include breakfast and talks by FPRI scholars over a wide range of foreign policy and national security issues.

Briefings this fall include:

September 11, 2013: Lawrence Husick, FPRI
China, Iran, and the Application of Cyber Weapons

October 9, 2013: Clint Watts, FPRI and Miburo Solutions
Homegrown Terrorism: What We Know, What We Need to Find Out

November 13, 2013: June Teufel Dreyer, FPRI and University of Miami
China, Japan, and Southeast Asia: Territorial Disputes and the Prospects for Conflict

December 11, 2013: Edward A. Turzanski, FPRI
The Three Biggest Threats to American Security

ON THE WEB

Occasionally, FPRI hosts live, interactive webinars and teleconferences featuring FPRI scholars on topics in the news. During the broadcast, participants are encouraged to submit questions to the presenters. In addition to these events, FPRI’s Washington, D.C. symposia and its Geopolitics with Granieri series are also webcast live to audiences around the world.
COLLABORATIONS

We have discovered that collaborating with the right nonprofits – where different organizations bring their unique strengths to accomplish a shared goal – the outcome is often better than if each organization worked alone. FPRI, and the constituencies we serve, have certainly benefited from our numerous institutional partnerships.
FPRI’S PROGRAM AREAS

In each of our projects, we strive to address a vital issue of the day and do so in a way that speaks to multiple audiences. The research produced by FPRI scholars takes the form of books and articles in professional journals that help shape the intellectual climate in which foreign policy is made. This work is also condensed into a form that, by electronic means, reaches a much larger group. We are thus able to reach a wide spectrum that includes policymakers and policy analysts, scholars, educators, the media, and interested citizens. Highlights of FPRI’s research, publications, events, and media coverage over the past year are presented below by major programmatic areas.

PROGRAM ON NATIONAL SECURITY

Chair: The Hon. John F. Lehman, Jr.
Director: Michael P. Noonan

While the 9/11 attacks ushered in a decade-plus of war for the United States, many other threats, challenges, and opportunities remain on the horizon besides al Qaeda and its affiliated movements. The FPRI’s Program on National Security focuses on these trends by examining contemporary and emergent concerns for American and international security through a wide aperture. In particular the program focuses on:

• American grand strategy
• The current and future global geopolitical environment that affect the U.S. and its interests
• The ends (strategies), ways (organization and methods of force employment), and means (force structures and capabilities) that impact the use of military force
• Counterterrorism and homeland security
• Development, diplomacy, and informational issues that contribute to the holistic implementation of strategy.
2013 Program Highlights:

Washington, D.C. Panel Discussions. The Reserve Officers Association has generously co-sponsored and hosted several panel discussions in the nation’s capital. The first national security panel dealt with the history and historiography of U.S. involvement in the Vietnam War (with a panel of Gregory Daddis, Gian Gentile, Mackubin Thomas Owens, Thomas E. Ricks, and Lewis Sorley) and the second panel addressed the issue of foreign fighters in Syria and beyond (with Will McCants, Barak Mendelsohn, Michael P. Noonan, and Clint Watts).

Briefings. This year the program held numerous briefings to include one on the 10 year anniversary of the Iraq War (with a panel of David Danelo, Andrew Garfield, Samuel Helfont, James Kurth, Walter A. McDougall, Barak Mendelsohn, Michael P. Noonan, and Edward A. Turzanski), and FPRI senior fellow Marc Sageman gave a special briefing on the issue of so-called “green-on-blue” attacks in Afghanistan. David Danelo also provided a seminar on the conduct of field research and Michael P. Noonan and Mackubin Thomas Owens also addressed the question of contemporary civil-military relations in the United States.

Field Research. FPRI’s David Danelo traveled to Bosnia-Herzegovina and to Senegal and Mali this past year under FPRI’s auspices and wrote an essay entitled “On the Road to Bamako” for The American Interest and wrote four E-Notes on these trips. He also took part in a scholars’ trip to the Republic of China (Taiwan).

FPRI 2.0. In 2013, we continued the FPRI 2.0 initiative of drawing the next generation of influential foreign and defense policy thinkers and doers into FPRI’s orbit. Since 2007 FPRI has brought in affiliated scholars such as the author David Danelo, George Mason University’s Colin Dueck, the University of Pennsylvania’s Michael C. Horowitz, Haverford College’s Barak Mendelsohn, Swarthmore College’s Dominic Tierney, the Latin America expert Vanessa Neumann, and Wojtek Wolfe of Rutgers-Camden. Building relationships with other under-40 scholars is ongoing and an important step in maintaining the intellectual vitality of the FPRI as we progress onward in the 21st century.

Social Media. Another aspect of FPRI 2.0 is taking advantage of social media outlets that are shaping the ways the news and analyses are circulated and digested. FPRI scholars have taken full advantage of this by contributing to blogs to include The Atlantic Online, FPRI’s Geopoliticus, the World Report Blog of U.S. News World Report, and War on the Rocks.

Mentoring. The Program on National Security contributed further to the development of the next generation interested in national security topics (whether they become policymakers, scholars, or concerned citizens) by working with and mentoring research assistant interns from Drexel University, Elon University, Johns Hopkins University, University of St. Andrews, and the University of Pennsylvania.

We thank John M. Templeton, Jr. for his support of our Program on National Security.
Since the al Qaeda attacks on the United States on September 11, 2001, it is clear that tactical responses to that event and to the organizations and individuals who planned it have largely been successful in preventing follow-on attacks against the United States itself. Other attacks, while significant and tragic, have been smaller in scale and consequence than 9/11, and have been planned and executed by a diverse set of actors in loose confederation with the now-decapitated and generally defeated original cadre of al Qaeda terrorists.

FPRI has devoted significant effort to the analysis of terrorist organizations, motivations, operations, and related matters. These efforts have, we believe, contributed to both greater understanding of the threats posed by Islamist and other terrorists, and strategies to prevent large-scale attacks in the future. In 2002, our founder, Ambassador Robert Strausz-Hupé, who had called the Cold War America’s “Protracted Conflict,” termed Islamist terrorism our “new protracted conflict” and advised that this struggle would continue until either we, or the terrorists and the states that supported them were transformed. We believe that FPRI must turn its attention to the kinds of policy analysis and formulation that have been the strength of the organization since its founding almost sixty years ago, in the early phases of the Cold War. For this reason, we adhere to the following “3M” statement for the Center for the Study of Terrorism.

- **Mission:** The FPRI Center for the Study of Terrorism conducts fact-based analysis of actual and potential uses of terrorism as a tactic by adversaries of the United States and its allies so that we may provide policy guidance to government officials and private sector decision-makers that will improve the effective and efficient prevention of, recovery from, and response to terrorist actions.

- **Methods:** The FPRI Center for the Study of Terrorism conducts original research and meta-research regarding adversaries’ goals, resources, tactics and strategies in the use of terrorism against the United States and its allies. We cooperate and coordinate with scholars from other institutions whenever possible to improve the quality of fact-gathering, analysis, and policy evaluation.
• **Metrics:** The FPRI Center for the Study of Terrorism publishes its research in multiple channels, and conducts briefings, seminars, lectures and larger symposia to disseminate its findings to policy makers, operational personnel, and scholars.

Our scholars are refocusing their efforts to assist decision makers as they seek to prioritize public and private-sector investments in security to better match the evolving nature of threats from terrorist organizations and state-sponsored cyber-warriors.

On January 10, 2013, Lawrence Husick led off FPRI’s Princeton Committee Lecture Series with, “A Layman’s Guide to Cyber War.” On January 29, Lawrence presented “HACKED!: Cyber-Threats to Lawyers, Law Firms, and Their Clients,” to a standing room-only audience at LegalTech in New York City, the largest legal meeting of its kind.

Throughout the year, Husick presented lectures about cyberwar and cyberterrorism, including his presentations about the future of conflict with China as part of FPRI’s program series at the New York Historical Society, “Understanding Stuxnet and Other Covert Responses to the Iranian Nuclear Program” presented as part of the Wachman Center History Weekend on Iran, held at the Heinz Center in Pittsburgh, cyberthreat presentations to the Stamford, Connecticut World Affairs Forum, the Tucson Committee on Foreign Relations, interviews for “30 Minutes”, a cable television program produced by Studio 21 in Radnor, Pennsylvania, private briefings for several firms in the technology and financial sectors, and presentations to several chapters of Rotary International.
Other events conducted by the Center throughout the year:

On April 24, 2013, we hosted a special briefing on the Boston Marathon bombings, which featured Michael Cecire, Michael A. Reynolds, Trudy Rubin, Edward A. Turzanski, and Clint Watts.

On September 24, 2013, we held a booktalk on Hezbollah’s Global Footprint by Matthew Levitt, Director, Stein Program on Counterterrorism and Intelligence at the Washington Institute for Near East Policy; and

On October 3, 2013, we featured Mary Habeck of Johns Hopkins University, who spoke on Attacking America: Al-Qaida’s Grand Strategy in its War with the World at the 17th Annual Templeton Lecture on Religion and World Affairs.

The Center’s scholars have also given a number of lectures to outside audiences, including “The History of Terrorism” at Temple Sholom in Broomall, Pennsylvania and the Rachel Kohl Community Library, “America’s Status in the 21st Century” at Neshaminy High School, and “Middle East Conflict and Cyberwar” at a private CEO gathering.

For additional information about the work of the Center for the Study of Terrorism, see the page on our John Templeton Fellow, Edward Turzanski.
FPRI’s Center for the Study of America and the West continues to expand its reputation as a premier program – bridging the research and policy communities by encouraging research and publication that both shape the scholarly discourse and enrich the teaching of history in the classroom. Founded in 1997, the Center relates the teaching of history to issues of American and Western identity, combining high levels of scholarship with a method to introduce that scholarship into the classroom at the secondary and university levels. The Center and its Study Group on America and the West look to the future with that combination of intellectual curiosity and realism that has always been the hallmark of FPRI, cultivating a new generation of scholars that is already producing important scholarly works and who will lead us well into the 21st century.

As such, the Center’s Study Group on America and the West aims to be a forum through which we can help shape the strategic dialogue about American foreign policy. It provides opportunities for historical discussions of the modern West, analyses of current controversies, and also discussions about the future significance of the West as a whole. Just as the construction of Western Civilization was a long-term project, so too the Study Group on America and the West aims to play a long-term role in shaping American debates about the West and the American role in it.
In 2013, the Center sponsored:

- The ninth in our series of history institutes for teachers in American military history at the First Division Museum in Wheaton, IL, focusing on “The Great Captains in American History;” and a history institute in Philadelphia on “The Creation of Liberal Democracy: Did It Happen in Philadelphia by Accident?”

- Five sessions of the Study Group on America and the West, including James Kurth’s presentation on “The Crisis of American Conservatism;” Francis Gavin’s presentation on “Nuclear Statecraft: Past, Present and Future;” and Elizabeth Cobbs Hoffman on “American Umpire;”

- A series of public lectures and book talks, geared to the Center’s intellectual focus, including a talk by Charles Edel on “John Quincy Adams and Lessons for US Foreign Policy from Early America;”

- Joint publication with the First Division Museum of all the essays drawn from the first eight military history weekends in an E-Book entitled *American Military History: A Resource for Teachers and Students*.

*FPRI thanks The Lynde and Harry Bradley Foundation for its generous support to the Center for the Study of America and the West.*
ASIA PROGRAM
Director: Jacques deLisle

FPRI’s Asia Program promotes debate and analysis of important developments in Asia, with an emphasis on East Asia, including China and Taiwan. The program includes four interrelated initiatives: (1) conferences, (2) the Asia Study Group, (3) educational programs for the public and teachers and (4) research and publication.

CONFERENCES:

FPRI co-sponsored two conferences with the Reserve Officers Association. The first was on The East China Sea and South China Sea Disputes: Prospects for Regional Security and U.S.-China Relations on April 23, 2013. The second was on The Great Divergence? Economic Integration and Political Conflict in Asia on October, 8, 2013. Both were held at the Reserve Officers Association in Washington, D.C.

On April 17, 2013, we co-sponsored a panel discussion with the Taipei Economic and Cultural Office in New York on U.S.-Taiwan Relations, Cross-Strait Relations and Implications for U.S.-China Relations.

On February 20, 2013, the Asia Program co-sponsored an event with the Center for the Study of Contemporary China at the University of Pennsylvania on Accountability and Participation without Democracy?: Public Law and Governance in China.

ASIA STUDY GROUP AND OTHER FPRI TALKS:

On November 30, 2012, He Weifang, Professor of Law at Peking University’s School of Law, gave a talk on The Ongoing Quest for Judicial Independence in Contemporary China.

On February 27, 2013, Andrew B. Kennedy, Senior Lecturer at the Crawford School of Public Policy of the Australian National University, conducted a briefing on To Rise or Not to Rise? China, India, and the Search for Technology and Power.

On March 15, 2013, Apichai W. Shipper, Research Scholar in the Asian Studies Program at Georgetown University’s School of Foreign Service and the Asia
Regional Chair of the Foreign Service Institute at the U.S. Department of State, addressed the Asia Study Group on The Influence of the Weak: Foreign Workers, Activism, and NGO Networks in Democratizing Northeast Asia.

On March 21, 2013, Aaron Friedberg, Academic Advisor to the Princeton Committee of FPRI and Professor of Politics and International Affairs at Princeton University, addressed the Princeton Committee of FPRI on Coping with the Rise of China, in which he discussed his recent book, A Contest for Supremacy: China, America and the Struggle for Mastery in Asia.

On April 18, 2013, Hualing Fu, Professor of Law at University of Hong Kong, addressed the Asia Study Group on The Upward and Downward Spirals in China’s Anti-Corruption Enforcement.

RESEARCH AND PUBLICATION:

Orbis:


• “China on the Horizon: India’s ‘Look East’ Policy Gathers Momentum,” Harsh V. Pant, Orbis, Summer 2013.


• “China’s Strategic Hedging,” Wojtek Wolfe, Orbis, Spring 2013.


E-Notes and Footnotes:

• “The Sino-Japanese Clash: What is behind it?,” Gilbert Rozman, 05/2013


• “China and the World: The View from Salzburg, Then and Now,” Jacques deLisle, 03/2013

• “Understanding North Korea,” Kongdan Oh, 03/2013

• “The Geopolitical Transformation of Southeast Asia,” Marvin C. Ott, 02/2013

• “The ‘Tamil Nadu Factor’ in China’s Naval Basing Ambitions in Sri Lanka,” Mark J. Gabrielson and Joan Johnson-Freese, 12/2012
With the ongoing upheaval that continues to upend the regional order in the Middle East and North Africa, the United States has been forced to reconsider its policies in the region as it is confronted with many new challenges. FPRI’s Program on the Middle East is dedicated to examining current developments and emerging trends, and to providing thoughtful analysis within the context of U.S. strategic interests in the region. The Program brings together both established and emerging scholars from the academic, military, and policy worlds to provide policy assessments and recommendations on topics such as:

- The Geopolitics of the Middle East
- The Arab Uprisings
- Radicalism and Regional Threats
- Sectarian Divisions
- The Arab-Israeli Conflict and Peace Efforts
- Authoritarianism and Reform

The Program published a number of diverse essays and articles in 2013 dealing with the many unfolding dramas in the region this year. In particular, the Middle East Media Monitor reviewed current topics in the Middle East media from the perspective of foreign language press coverage in countries such as Egypt, Iran, Syria, Israel, etc. This year’s notable MEMM’s include:

- Syrian Perceptions of U.S. Intervention in Syria · Layla Saleh
- Elections in Jordan: Victory for Reform or More of the Same? · Andrew Spath, Michael Makara
Other policy-oriented E-Notes that came out of the Program on the Middle East in 2013 include:

- **Soft Power, Hard Results in North Africa** · Ahmed Charai
- **Can the Israeli Center Hold?** · Justin Scott Finkelstein
- **Egypt’s Counter Revolution** · Samuel Tadros
- **Syria is Iran’s Stalingrad** · Gary C. Gambill
- **Economic Dimensions of the Arab Spring** · Riad al Khouri
- **How Iraq’s Future May be Shaped by its Neighbors** · Yoel Guzansky, Gallia Lindenstrauss
- **Mali: Understanding the Chessboard** · Adam Garfinkle

Through FPRI’s Butcher History Institute, the Middle East program organized specialized programming for educators teaching about the region. In 2013, the topic of the history institutes for teachers dealt with:

- **The Invention of the Middle East, Post World War One, and the Reinvention of the Middle East, Post Arab Spring**, a History Institute aimed at tracing the traditional power dynamics that came about in the aftermath of World War I, and the tumultuous events of recent years that have called them into question, featuring presentations by Michael S. Doran, Adam Garfinkle, Samuel Helfont, John H. Maurer, Michael A. Reynolds, Amin Tarzi, Eric Trager, Clint Watts, and Sean L. Yom in Pittsburgh, PA. November 2-3, 2013.

The Program on the Middle East also cosponsored a briefing with **Al Mesbar Studies and Research Centre** (United Arab Emirates) at the Reserves Officer Association in Washington D.C. on the subject of “**The Muslim Brotherhood and The West**,” featuring Lorenzo Vidino, Abdullah Bijad Alotibi, Joseph Braude, and Samuel Helfont (moderator) to discuss the policy of eight Western governments toward the Muslim Brotherhood. FPRI also published an edited, English translation of Al Mesbar’s E-Book on the subject, available on our website.
Some other programming highlights include:

- **The Iraq War: 10 Years Later** · A panel discussion featuring David Danelo, Samuel Helfont, James Kurth, Barak Mendelsohn, Michael P. Noonan, Edward A. Turzanski, and Walter A. McDougall (moderator) to assess the war and what lessons must be drawn to guide future American policy

- **The Unrest In Turkey: What Does It Mean? Where Is It Headed?** · A conversation featuring Michael A. Reynolds a Senior Fellow of FPRI and an Associate Professor in Princeton's Department of Near Eastern Studies

As part of the **FPRI 2.0** initiative, the Program on the Middle East continues to attract the next generation of influential foreign policy and regional specialists to FPRI. 2013 FPRI Senior Fellow appointments include **Lorenzo Vidino**, a Senior Fellow at the Center for Security Studies, ETH Zurich, who focuses on Islamist groups in Europe; **Frank Gunter**, an Associate Professor of Economics at Lehigh University, who specializes in the political economy of Iraq; and **Sean L. Yom**, an Assistant Professor of Political Science (Comparative Politics) at Temple University, who focuses on authoritarianism and democracy. Likewise, **Justin Scott Finkelstein**, who focuses on the Arab-Israeli conflict, the two-state solution, and Israeli domestic politics, was appointed FPRI’s first Harvey Sicherman Scholar. In an effort to further the development of the next generation interested in the Middle East and U.S. foreign policy therein, the Program also enlisted several research interns from area schools including University of Pennsylvania, Haverford College, Swarthmore College, and Villanova University.

_We thank Robert A. Fox for his generous support to the Program on the Middle East._
PROJECT ON DEMOCRATIC TRANSITIONS

Director: Ambassador Adrian A. Basora
Project Coordinator: Maia Otarashvili

Launched in 2005, the Project on Democratic Transitions began with a primary focus on the political transformations of Eastern Europe and the former Soviet Union. The goal was to better understand both the successes and failures of democratization in these countries, and to draw practical policy conclusions from this analysis.

With the advent of the Arab uprisings in 2011, the Project on Democratic Transitions has also examined the interesting parallels – and the important differences – between the post-communist experience and the challenges facing would-be Islamic democratizers. More recently, the Project has focused on autocratic regression in Russia, Ukraine and other post-communist states that had previously experienced significant liberalization, as well as on states seemingly stuck “in between” autocracy and democracy, such as Georgia and
Moldova. In view of this regression and stagnation, respectively, the Project is reviewing the lessons of the past two decades with a view towards better understanding and countering these negative trends.

The Project on Democratic Transitions is currently placing special emphasis on the Black Sea region, tracking both progress and regression in these post-communist states and the impact of U.S. and other external influences. That region sits astride a transcontinental corridor at the meeting place of Europe, Central Asia, Russia, Turkey and the Middle East, and has emerged as a geopolitical fault line of strategic importance to American and Euro-Atlantic interests.

The Project’s overall goal is to develop up-to-date perspectives and guidelines both for policymakers in Washington and Brussels, and for reform-minded leaders in the post-communist countries themselves. Along with its in-depth research and analysis, the Project is committed to making its findings as open and available as possible via its FPRI web page www.fpri.org/research/transitions with the goal of adding new voices and new perspectives to this important conversation.
Over the past twelve months, the Project sponsored the following talks:

• On December 10, 2012, we held an event featuring Vladimir Tismaneanu, who discussed his book, *The Devil in History: Communism, Fascism, and Some Lessons of the Twentieth Century*;

• On February 11, 2013, we held an event featuring Lincoln Mitchell of the Harriman Institute at Columbia University, who led a discussion on *After the Color Revolutions: Democracy and Its Discontents in the Former Soviet Union*;

• On June 17, 2013, The Project hosted a seminar on *The Next Decade of Post-Communist Transitions: The Applicability of PDT’s Theoretical Framework in the Years to Come* featuring Adrian A. Basora, Mitchell Orenstein, Melinda Haring, Michael Cecire, Michael P. Noonan, and Tally Helfont; and

• On April 16, 2013, we hosted Thomas de Waal of the Carnegie Endowment for International Peace on *The Graveyard of Empires: the Caucasus and Why it Matters to Us*.

Research and Publications:

• “Can the EU Rescue Democracy in Hungary?” Alexandra Wiktorek Sarlo and Maia Otarashvili, E-Notes, July 2013

• “Reforming the Democracy Bureaucracy,” Melinda Haring, E-Notes, June 2013

• “Can the Post-Communist Democracies Survive a Continuation of the Euro-Crisis?” Adrian A. Basora, *Orbis*, Spring 2013


*FPRI thanks the Leo Model Foundation and the Cotswold Foundation for their generous support to the Project on Democratic Transitions.*
THINK TANKS AND FOREIGN POLICY PROGRAM

Director: James McGann

In conjunction with the University of Pennsylvania, the Think Tanks and Foreign Policy Program continues to engage think tanks, policy makers and other stakeholders in a peer-to-peer dialogue and knowledge exchange on major policy issues while discussing issues of capacity-building and the organizational and environmental challenges facing think tanks. Our broader objective is to build partnerships across regions and sectors in order to encourage international cooperation. It is our hope that together we can develop a number of global public goods that will lead to collective action on some of the key transnational issues we face today.

This year, McGann organized three very successful Think Tank Summits in the US, Europe, and Latin America to meet this objective, and are actively planning more in Africa, Asia and the Middle East. On June 28-29, 2013, the third annual Global Think Tank Summit in Beijing featured keynote presentations by former Secretary of State Henry Kissinger and Li Yuanchao, the Vice President of the People's Republic of China, among others.

On August 2, 2013, FPRI hosted six executives and researchers from the Analytical Center for the Government of the Russian Federation. We discussed the role of think tanks, how they operate, and the history of FPRI.

FPRI’s Think Tank and Foreign Policy Program partners with International Relations majors at the University of Pennsylvania to provide them with hands-on internships. This year marks thirteen years of collaboration with more than 400 interns participating.
FPRI FEATURED SCHOLARS

Each year on this page we try to feature a few of our Senior Fellows who have been active at FPRI over the past twelve months, and whose work epitomizes FPRI’s unique focus on using history, geography, and culture to illuminate the foreign policy issues of today.

Jakub Grygiel is the George H.W. Bush Associate Professor of International Relations at Johns Hopkins University, where he specializes in Eastern Europe; Russia and the former Soviet Union; as well as American foreign policy, international relations, and strategic and security Issues. He is an International Affairs columnist for Giornale del Popolo in Switzerland and Il Mondo in Italy, where he has written on the end of communism, the revival of Russian nationalism and other topics related to the history, economics and politics of Central and Eastern Europe. He was editor of the Journal of Public and International Affairs, and served as a consultant to the Organization for Economic Cooperation and Development in Paris and to the World Bank. He is the author of Great Powers and Geopolitical Change (2006) and has published in Orbis as well as other journals.

Clint Watts is President of Miburo Solutions, Inc. His research focuses on analyzing transnational threat groups operating in local environments on a global scale. Before starting Miburo Solutions, he served as a U.S. Army infantry officer, a FBI Special Agent on a Joint Terrorism Task Force, and as the Executive Officer of the Combating Terrorism Center at West Point (CTC). Clint has authored numerous articles for the Combating Terrorism Center, the Small Wars Journal, and, Studies in Intelligence - CIA. He is also the editor of the SelectedWisdom.com blog.
HARVEY SICHERMAN SCHOLAR

Named in honor of FPRI’s late President, the Harvey Sicherman Scholarship Fund was established this year in order to give young scholars (typically interns or previous interns) a push at just the right moment to move them forward in their careers. FPRI would like to thank the generous gift from Harvey’s longtime friend, George Hawke, for kick-starting this fund.

In its inaugural year, FPRI has named Justin Scott Finkelstein as its first Harvey Sicherman Scholar. Justin is a Research Associate in FPRI’s Program on the Middle East, where his research focuses on issues related to the Arab-Israeli conflict, Israeli and Palestinian public opinion on the two-state solution, and Israeli domestic politics. Finkelstein previously worked as a Program Associate for the Study of the U.S. Institute on Religious Pluralism and Democracy – a State Department-funded program that brings undergraduate students from the Middle East to America for education about religious diversity, democracy and dialogue. He also works as an editorial consultant. He writes regularly about Israeli and Palestinian issues for Foreign Policy Blogs. Finkelstein received a Master’s degree in Near Eastern Studies from New York University in 2012, where he was awarded a Foreign Language and Area Studies (FLAS) Fellowship in the summer of 2011 to study Arabic at the Middlebury Arabic School. He has traveled to and studied in Morocco and Israel. His most recent article on behalf of FPRI asked, “Can the Israeli Center Hold?” in August 2013.
Edward Turzanki, FPRI’s first John Templeton Fellow is Co-Chairman of FPRI’s Center for the Study of Terrorism. He has extensive experience in service to the U.S. intelligence community in the Middle East and Central Asia. He regularly appears in local and national media, offering commentary on CNN, Fox News Channel, MSNBC, CTV News in Canada and assorted international media organizations. During the Bush (43) Administration, he was a member of the U.S. Department of Justice Anti-Terror Advisory Committee for Region III and the Department of Homeland Security Port Security Committee for the Port of Philadelphia.

In his role as the John Templeton Fellow, Turzanki is currently conducting a research and outreach program on American vulnerabilities, covering in particular the erosion of US influence in the Middle East, threats to US homeland security, and the impact of sequestration on American defense capabilities. He regularly appears in the media to comment on newsbreaking developments, often doing a dozen radio interviews in a day, reaching millions of listeners.
E-NOTES AND FOOTNOTES

Each week, FPRI emails E-Notes, succinct analyses of some critical international issue, to more than 45,000 key people in 85 countries directly, and reaches thousands more indirectly on the FPRI’s website (which now receives more than two million visits a month!) and through repostings around the web. In addition, Footnotes, E-versions of our various History Institute lectures are sent to more than 50,000 teachers around the country. These essays are frequently reprinted in—or quoted by—newspapers around the world.

ORBIS: A JOURNAL OF WORLD AFFAIRS

Editor: Mackubin T. Owens
Book Review Editor: Michael Horowitz
Managing Editor: Ann Hart

“Orbis is more vital than ever, because of the way it is covering the most important defense issues from a nonideological point of view, which few other non-military journals are doing on a regular basis.”

Robert D. Kaplan

Half a century since its founding, Orbis continues to offer serious discourse on the full range of topics relating to American foreign policy and national security, as well as in-depth analysis on important international developments. Orbis is available to institutional subscribers online at ScienceDirect.

FPRI IN THE MEDIA

Now more than ever, the influence of FPRI’s scholars spans the world with important insights, opinions and research. Among the many venues in print and on the web this year were:

The National Interest

“From the beginning, China’s understanding of nation-states was embedded in a zero-sum perspective on the international environment, a place where only the fit survive.” Jacqueline Newmyer Deal, FPRI Senior Fellow, January/February 2013.

The Wall Street Journal

“The Department of Defense faces some stark choices in the future due to the threat of sequestration. But the continual sounds of shoes dropping at the Pentagon suggest that the sequester may be the least of its problems.” Mackubin T. Owens, FPRI Senior Fellow and Editor of Orbis, February 22, 2013.


“When examining events across Africa, in Egypt (on both sides of the Suez Canal), in Syria, in Yemen, in Afghanistan and Pakistan and all the way to the South China Sea, it is not hard to grasp the important contributions that preparing American international actors for competitive engagement and also, in certain cases, for the conduct of political warfare abroad. While the public’s mood for involvement in further overseas adventures is less than sanguine and as budgetary follies lead to reducing funding for defense and non-defense programs it still remains important for the United States to at least try to be able to shape events on the ground overseas with as little force as possible or else live with the consequences of outcomes that may call for the use of more force down the road.” Michael Noonan, FPRI’s Director of the Program on National Security, August 16, 2013.
The American Interest

“Americans want solutions to foreign policy dilemmas. As can-do pragmatists, we often flunk tests of both patience and stoicism in the face of historically anchored difficulty. Few places provide more opportunities for creative problem solving than West Africa, but sometimes the desire to fix a problem can be part of the dysfunction.” David Danelo, Director of FPRI’s Field Research Program, September/October 2013

The Atlantic

“Even if Assad dutifully hands over his chemical weapons, it still leaves shelling, gunfire, and torture on the menu. Indeed, Assad’s willingness to give up his chemical stockpiles suggests they’re hardly essential to the regime’s strategic plans. It’s like telling Al Capone he can’t murder people with a baseball bat—disappointing perhaps, but he does have other options.” Dominic Tierney, FPRI Senior Fellow, September 12, 2013.

ForeignPolicy.com

“Let’s be realistic: the likelihood of even modest democratic change in Azerbaijan is infinitesimally low in the short term. Yet there’s no point in abandoning efforts to promote change simply because of discouraging election results. Gradual but determined steps toward democratization offer the only viable path toward long-term stability in the country. No one ever achieved democracy through a quick fix – and certainly not in a single day.” Melinda Haring and Arzu Geybullayeva, Associate Scholars of the Project on Democratic Transitions, October 8, 2013.

“Greater international awareness is essential if we are to compete in the global economy, promote responsible citizenship or just become better human beings.”

Marvin Wachman

Dr. Marvin Wachman (1917-2007) was a great advocate for educating young people. In a distinguished academic career, he served as president of both Temple University and Lincoln University and led the Foreign Policy Research Institute as president from 1983 to 1989. Throughout his life, he remained a passionate believer that “you never stop learning.”

Established in 1990, the Wachman Center at FPRI is dedicated to improving international and civic literacy in the community and in the classroom. The Center reaches teachers and classrooms across the nation through Footnotes, its bulletin for educators, which are frequently reprinted in American Educator and other education journals and posted on other websites; through webcasts for high school classrooms; through the books it produces with Mason Crest, and through its history weekends for teachers. FPRI essays are often posted by ERIC, the Education Resources Information Center, sponsored by the Institute of Education Sciences (IES) of the U.S. Department of Education.

The Wachman Center offers public programming in Philadelphia and its suburbs, Princeton, New York City, and Washington, D.C.
THE MADELEINE and W.W. KEEN BUTCHER HISTORY INSTITUTE

Chairs: Walter A. McDougall and David Eisenhower

Named in honor of FPRI’s longest serving trustee and his wife, the Butcher History Institute “teaches the teachers” by advancing their knowledge of world affairs, aiding them in incorporating this knowledge in the classroom, and by encouraging them to converse with scholars, writers, and other leaders. Since 1996, these weekend-long seminars have garnered a national reputation for excellence and have worked with over 1000 teachers from more than 700 high schools across 46 states!

Its work is primarily but not exclusively focused in four core areas:

• Teaching Military History
• Teaching Asia
• Teaching the Middle East and 9/11
• Teaching the History of Innovation

These history institutes have received generous funding from the Annenberg Foundation, The Lynde and Harry Bradley Foundation, the Ewing Marion Kauffman Foundation, H.F. Lenfest, I. Wistar Morris III, The Butcher Family Foundation, Bruce Hooper, and the Stuart Family Foundation, and in-kind support from the Cantigny First Division Foundation, a division of the McCormick Foundation.

Each weekend-long program provides some 40 educators from around the country with the opportunity to learn directly from the top scholars in their fields on subjects teachers are often under-prepared to teach. Many more teachers access the videos, reports, classroom lessons, and other materials posted on our website.
History Institutes in 2013 included:

The Great Captains in American History, April 20–21, 2013 at the First Division Museum, Wheaton, IL

Building on our successful history weekend in 2012 on “Great Battles in American History,” this program covered those American military leaders from George Washington to David Petraeus who made great marks on U.S. history through their generalship.

Speakers included: David Eisenhower, FPRI and University of Pennsylvania; Jim Lacey, U.S. Marine Corps War College; Edward G. Lengel, University of Virginia; Peter Mansoor, The Ohio State University; Walter A. McDougall, FPRI and University of Pennsylvania; Jean Edward Smith, Marshall University; Lewis Sorley, Historian; and Samuel Watson, United States Military Academy at West Point.

The Creation of Liberal Democracy: Did It Happen in Philadelphia by Accident?, September 28–29, 2013 at the Loews Hotel in Philadelphia, PA

Once upon a time, Philadelphia made a historic contribution to the world and to the development of freedom. During this weekend, participants explored what precisely happened here in the pre-revolutionary and revolution periods; ascertained the cultural, political and economic prerequisites to the development of liberal societies; and weighed the lessons for the historic transitions of our own time. See next page for the full agenda.

The Invention of the Middle East, Post-World War One, and the Reinvention of the Middle East, Post-Arab Spring, November 2-3, 2013 at the Senator John Heinz History Center, Pittsburgh, PA

The modern Middle East, as we knew it, was formed in the aftermath of World War I; yet we are now facing a region-wide upheaval on possibly the same scale of that seminal period in history. During this weekend, we explored the historic developments of our time in the larger historical context of another era.

Speakers included: Michael S. Doran, Brookings Institution; Adam Garfinkle, The American Interest Magazine; Samuel Helfont, FPRI; John Maurer, FPRI and U.S. Naval War College; Michael A. Reynolds, FPRI and Princeton University; Eric Trager, FPRI and The Washington Institute for Near East Policy; Amin Tarzi, Marine Corps University; Clint Watts, FPRI and Miburo Solutions; and Sean Yom, FPRI and Temple University.
THE CREATION OF LIBERAL DEMOCRACY: DID IT HAPPEN IN PHILADELPHIA BY ACCIDENT?

CONFERENCE AGENDA

Saturday, September 28

Welcoming Remarks
Ronald J. Granieri, Executive Director, FPRI’s Center for the Study of America and the West

William Penn and Benjamin Franklin:
Visions of a Free Society and Foreign Policy
Walter McDougall, Chair, FPRI Center for the Study of America and the West and Alloy Ansin Professor of International Relations, University of Pennsylvania

Quaker Philadelphia and The Development of Pluralism
Alan Tully, Chair of the History Department and Eugene C. Barker Centennial Professorship in American History at University of Texas

Philadelphia as an Intellectual Center
Bruce Kuklick, Professor of History at the University of Pennsylvania

Philadelphia as the Financial/Business Center of the 13 Colonies
Thomas Doerflinger, 1987 Bancroft prize winner in History for A Vigorous Spirit of Enterprise

Visit to the National Constitution Center

Why the Pursuit of Happiness?
Alan Charles Kors, FPRI Senior Fellow and Henry Charles Lea Professor of European History at the University of Pennsylvania

Sunday, September 29

How Philadelphia became a Manufacturing Center
Walter Licht, Walter H. Annenberg Professor of History at the University of Pennsylvania

The Declaration of Independence: A Global History
David Armitage, Lloyd C. Blankfein Professor of History and Chair of the Department of History at Harvard University

Ambassador Adrian Basora, Director, FPRI Project on Democratic Transitions
AMERICAN MILITARY HISTORY: A RESOURCE FOR TEACHERS AND STUDENTS

FPRI, in collaboration with the First Division Museum at Cantigny Park released an E-Book, *American Military History: A Resource for Teachers and Students*. This volume—co-edited by Dr. Michael Noonan, Director of the FPRI Program on National Security, and Dr. Paul Herbert, Executive Director of the First Division Museum—is a selection of materials presented at eight history weekends for high school teachers on American military history, comprising 29 essays that cover everything from early America to the most recent conflicts. Jointly sponsored by FPRI and the Museum, all the weekend-long programs have been held at the Museum since they began in 2006. The premise of the work is that all Americans are responsible for the common defense, and all Americans should know something about it.
In appreciation for the work of our summer interns, FPRI hosted a joint luncheon/seminar. All were encouraged in advance to read an essay written by FPRI Intern Alex Costin on “Understanding the American Debate over Syria,” as well as an unclassified letter written by General Martin Dempsey, Chairman of the Joint Chiefs, outlining the possible military options for the United States in Syria. We held a wide-ranging discussion in which all the interns actively debated all possible options regarding U.S. involvement in the Syrian Civil War. Also joining us for this discussion was Aakash Shah, a 2012 FPRI intern, and two interns from the World Affairs Council of Philadelphia.

2013 Summer Interns included: Will Anderson, Carrie Clowney, Alex Costin, David Finger, Justin Finklestein, Shelli Gimelstein, Braden Harris, Stephanie Herman, Connor Kerpius, Sophie Kim, Hannah Lidlicker, Cheryl Mariani, James Midkiff, Cassandra McClellan, and Kevin Yao.
PARTNERSHIP EVENTS IN 2013

Throughout the year, FPRI holds special events exclusively for partners at designated levels, including private dinners following public FPRI events.

On April 14, 2013, our annual Sunday Brunch for Partners featured a talk entitled, **Goodbye to Europe?** by British historian (and long-time FPRI Senior Fellow) Jeremy Black. Black discussed the many crises currently facing Europe – from the financial crisis to the plethora of secession issues to the revelation of critical military shortages – what this all means for the United States, and much more.

PARTNERSHIP BENEFITS

**BRONZE ($2,500):** all the benefits of membership plus
- 2 seats at the Spring Brunch and Fall Annual Dinner
- Quarter-page ad in Dinner Booklet/Annual Report
- Invitations to most post-lecture dinners throughout the year
- Name on Annual Dinner Invitation

**SILVER ($5,000):** the above plus
- Table of 10 at the Fall Annual Dinner
- Half-page ad in Dinner Booklet/Annual Report
- Invitations to all post-lecture dinners

**GOLD ($7,500):** the above plus
- Full-page ad in Dinner Booklet/Annual Report
- Logo on Invitation and Recognition Page in Dinner Booklet/Annual Report
- Recognition on FPRI’s website (over 2 Million hits per month!)

**PLATINUM ($10,000):** the above plus
- 2 Places at Private Reception with Annual Dinner Speaker
- Table of 12 at Fall Annual Dinner

**DIAMOND ($15,000):** the above plus
- Designate a High School for complimentary School
- Partnership with FPRI

**DIAMOND PLUS ($20,000):** the above plus
- Lecture in name of company or in honor or memory of designee

**PRESENTING SPONSOR ($25,000):** above plus
- Recognition on Cover Page of Dinner Booklet/Annual Report and Printed Invitation (and on website)
- 2 tables of 10 at the Fall Annual Dinner
ROBERT STRAUSZ-HUPÉ SOCIETY

FPRI’s Robert Strausz-Hupé Society, named after our founder, is made up of those individuals who have included bequests to FPRI in their wills. Its current members are Edward Dunham, Robert L. Freedman, Charles B. Grace, Jr., Jack O. Greenberg, Jerome Kaplan, Rocco Martino, I. Wistar Morris III, Elaine Piccolomini, Alan L. Reed, Samuel J. Savitz, and John M. Templeton, Jr.

Robert Strausz-Hupé came to the United States from Vienna in the 1920s, working in the field of investment banking. He found himself lecturing the country on the coming Nazi threat, and became a lecturer at the University of Pennsylvania even before he earned his Ph.D. In the 1950s, he founded the International Relations Program at Penn and the Foreign Policy Research Institute, and authored the best-selling book Protracted Conflict, focusing on the nature of the Soviet threat. His last essay, published posthumously in 2002, was called “The New Protracted Conflict,” commenting on 9/11 and beyond. From 1969 to 1989, he served as U.S. Ambassador in five posts.

He is remembered as a beloved professor who would enter the classroom, ask his graduate assistant the topic of the day, and then offer an impromptu discourse on the subject for 50 minutes without the benefit of a single note. He is widely credited with introducing “geopolitics” into the American vocabulary.

In recent years, FPRI has received bequests from the estates of:

W.W. Kean Butcher
Barbara Gohn
Ferdinand LaMotte IV
Mark Pinson

May their memory be a blessing.
FPRI

mourns the loss of its
long-time business manager,

HARRY A. RICHLIN

May his memory be a blessing
The Wistar Institute congratulates the Foreign Policy Research Institute for their inspirational work advancing research and public education on international affairs.

The Wistar Institute is an international leader in biomedical research with special expertise in cancer research and vaccine development. Founded in 1892 as the first independent nonprofit biomedical research institute in the country, Wistar has long held the prestigious Cancer Center designation from the National Cancer Institute. Today, Wistar researchers further our mission by working to ensure that research advances move from the laboratory to the clinic as quickly as possible.

Pictured: The Robert and Penny Fox Tower, to be completed in 2014. • www.wistar.org
Congratulations to FPRI’s leadership & staff on the formation of the Princeton Committee of the Foreign Policy Research Institute and a warm welcome to all Princeton members.

DEBORA RUSSO HAINES, ESQ.,
AND JOHN R. HAINES
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Congratulations to
Gen. James Mattis, recipient of the
Foreign Policy Research Institute’s
2013 Benjamin Franklin Award
for Public Service.
Congratulations to FPRI on another year of great work in bringing new insight to global issues.

Ahmed Charai
WE CONGRATULATE FPRI ON COMPLETING ANOTHER REMARKABLE YEAR OF PUBLIC SERVICE.

SABINA & RAZA BOKHARI FOUNDATION
Dechert is pleased to support the

Foreign Policy Research Institute
and its presentation of the Benjamin Franklin Award for Public Service to General James Mattis (Ret.).

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From your friends,
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Adele and Harold Schaeffer
In a world plagued by an overabundance of unfiltered data, of biased 24/7 reporting and information overload, the Foreign Policy Research Institute stands on the frontlines with that rare vanguard of analysts, separating the wheat from the chaff, cutting to the chase, and focusing on the details to discover what really matters, because to paraphrase Galileo, “All truths are easy to understand once they are discovered; the point is to discover them, because we cannot teach people anything. We can only help them discover it within themselves.”

Congratulations to FPRI on another engaging year of scholarship. Here’s to many more.

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Ed and Gail Snitzer

Congratulate

Alan Luxenberg

for all that he does.
We congratulate FPRI on its longstanding heritage of assuring America’s constructive role in the world.

And in that spirit, let us remember the timeless words of Frederick Douglass:

“The life of the nation is secure only while the nation is honest, truthful, and virtuous.”

Colin A. Hanna, President
Alex Cortes, Executive Director

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is a proud Platinum Partner of FPRI, and extends thanks and congratulations to Alan Luxenberg for another year of outstanding leadership.
I welcome six new members to our Board of Trustees of the Foreign Policy Research Institute

Raza Bokhari
Gary A. Frank
Donald R. Kardon
Jeffrey B. Kohler
Robert W. Lamina
Michael Novakovic

You are already proving your excellence in service to our Board.

Eileen Rosenau
Congratulations to Alan Luxenberg and the entire FPRI team for another terrific and successful year.

Best wishes to Gen. Jim Mattis, USMC (ret.): a great general, a great patriot, and a prince of a man.

Deborah and Dov Zakheim
Thank you FPRI for the valuable service you provide in disseminating information world-wide on issues affecting the United States.

And congratulations to

Gen. James Mattis (Ret.) recipient of FPRI’s 2013 Benjamin Franklin Award for Public Service

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We are grateful to FPRI for keeping us so well informed about important issues affecting the world and us.

Louise and Alan Reed
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Congratulations to FPRI for another exemplary year of keeping geopolitics so usefully a part of our public dialogue.

THE HONORABLE DR. JOHN HILLEN
Former Assistant Secretary of State for Political-Military Affairs

Pepper Hamilton is pleased to support FPRI and we salute Gen. James Mattis, 2013 Benjamin Franklin Award for Public Service honoree.

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IN PEACE AND WAR

AND SERVICE TO OUR
GREAT UNITED STATES OF AMERICA

SUSAN AND WOODY GOLDBERG
We would like to recognize the leadership of Alan Luxenberg, and the hard work of all the staff and scholars.

DON AND DOROTHY KARDON
Congratulations to the Foreign Policy Research Institute

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We’re delighted to support the fine work of FPRI and to host the FPRI 2.0 Lecture Series.

Gwen Borowsky and David Camp
The National Liberty Museum
We mourn the loss of Sandra Shaber, a valued partner and active seminar participant. May her memory be a blessing.

FPRI Staff and Fellows
Congratulations to Alan Luxenberg and FPRI for another successful year of exemplary research, education, and service.

Ann C. Bacon

Helaine and Jack Greenberg are proud to be members of FPRI. We wish you continued success.

Charlotte & Carroll Weinberg, M.D.

FPRI is a great educator which creates an environment in which the student can learn.

Many thanks,

Thomas G. Ruth
The Hill School, Emeritus

Sincere appreciation to the Foreign Policy Research Institute as a dependable source of information, guidance, education, service and inspiration.

Charlotte & Carroll Weinberg, M.D.
NewDay USA proudly supports the work of the Foreign Policy Research Institute.

Congratulations on a great year of programming and best wishes for the future of FPRI.

RICHARD L. BERKMAN

Congratulations to FPRI on all the good work you do!

JILL AND MARK FISHMAN
Congratulations to Alan Luxenberg and the staff of the Foreign Policy Research Institute for another year of improved insights and understanding.

James and Camile Polski

Congratulations on another successful year with Alan Luxenberg as President.

Adeline Wachman

We are proud to support the Foreign Policy Research Institute and its mission.

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MUSICIANS’ BIOGRAPHIES

Every year, we feature members of the U.S. Army Band “Pershing’s Own” as part of our Annual Dinner program. This year, we are proud to include a member of “The President’s Own” United States Marine Band in honor of the recipient of this year’s Benjamin Franklin Award for Public Service, Marine General James N. Mattis.

Regan Brough, bassist, won the bass audition for The Army Blues in 2007 becoming only the second bass player to hold that position in the 37-year history of the group. An active composer/arranger, Brough was awarded with the Outstanding Instrumental Composition from the 2006 Lionel Hampton Jazz Festival for his original composition “I Don't Know Why” and continues to compose/arrange in a variety of genres. He graduated magna cum laude from Brigham Young University with a bachelor's degree in bass performance, and is currently pursuing a Master's degree in composition from George Mason University. Regan lives in Springfield, VA with his wife Rachel and his 3 year old son, Ethan.

Sara Dell'Omo, Mezzo-soprano vocalist and concert moderator, joined “The President’s Own” United States Marine Band in May 2005, becoming the first featured female vocal soloist in Marine Band history. Dell’Omo began her musical instruction on piano at age 9 and voice at age 16. She earned a bachelor's degree in vocal performance in 2001 from the University of North Texas in Denton. In 2008 she was named a regional finalist in the Mid-Atlantic Metropolitan Opera National Council Auditions. Prior to joining “The President’s Own,” GySgt Dell’Omo was a member of the U.S. Army Band’s Army Chorale at Fort Myer in Arlington, Va.

Leigh Ann Hinton, soprano, has performed as a soloist around the country from Washington DC to California. She earned her Bachelor’s and Master’s Degrees in Vocal Performance from Ithaca College in Ithaca, New York. Leigh Ann has been a soloist at many performance venues and churches in the Washington D.C. area. She is currently the soprano soloist with The United States Army Band, “Pershing’s Own”, based in Washington, DC. Prior to joining The U.S. Army Band, she was a member of the United States Navy Band Sea Chanters Chorus.
Tony Nalker, pianist and group leader, routinely plays for the highest levels of our government and military and has performed in several USO Holiday tours to Iraq and Afghanistan. He has also performed on more than 120 recordings in a variety of styles including three Grammy finalists (and one winner) in the children’s music category. Within the last year, Tony has started performing with the National Symphony Orchestra Orchestra Pops. He is also the pianist for the Hal Leonard Jazz Play-a-long series which now has more than 180 books/CD’s in its collection. In addition he performs as a member of the Smithsonian Jazz Masterworks Orchestra and has recently traveled to Russia, Ethiopia, and Kenya on diplomatic outreach tours on behalf of the U.S. Department of State. He holds an undergraduate degree in music from James Madison University and an M.A. in music from the University of Iowa. Nalker has taught jazz piano at the University of Iowa and George Mason University. Tony has been happily married for 26 years and has two children, Emily, currently studying at the College of William and Mary and a 13 year old son, Henry.

Harold Summey, drummer/percussionist, has performed with a number of famous acts and ensembles over the past thirty years. He is currently a member of The United States Army Band “Pershing’s Own” in Washington, DC where he has performed as percussionist and soloist with the Concert Band since 2000. Mr. Summey was also a member of The United States Navy Band in Washington, DC from 1989 to 1993 where he also served in the Concert Band. In 1992, Mr. Summey was the first prize winner of the Thelonious Monk International Jazz Competition. He is currently on the faculty at Howard University and George Mason University. Harold is married to Leslie Simpson Summey, former featured vocalist with the U.S. Navy Band and they are the proud parents of five children.
William Penn, Benjamin Franklin, and the American Founding: The Philadelphia Factor

By Walter A. McDougall
Chair, FPRI’s Center for the Study of America and the West
Co-Chair, Butcher History Institute at FPRI

(Excerpted from the new FPRI E-Book and based on a Presentation to FPRI’s Butcher History Institute on “The Creation of Liberal Democracy: Did It Happen in Philadelphia by Accident?” September 28-29, 2013)

. . . Given all these contingencies it would appear that the birth of a United States of America was a fluke. And yet the historical narrative also suggests that what made that glorious fluke possible was the location, culture, and people of Philadelphia. If Washington was the indispensable man, then Philadelphia was the indispensable city that made possible the Declaration of Independence, victory in the Revolutionary War, and the triumph of the Constitution. . . .

. . . Philadelphians combined their materialism with an idealism that never characterized New York, a toleration that never characterized New England, and an egalitarianism that never characterized Virginia. Moreover, their ability to broadcast a diversity of opinion was as fecund as their freedom to do so because William Bradford’s first printing press dated from 1686, just three years after Philadelphia was founded…. Between 1740 and 1776 no less than 42 printers plied their trade in the city.

Most important … most of the city’s elite came from somewhere else: 30 percent from other colonies, and 25 percent from Europe…. The colonial city simply lacked what sociologists called a hegemonic or homogeneous elite such as prevailed in the plantation colonies, Hudson Valley, or Boston where just 4 percent of the wealthy were born abroad.

Finally, Philadelphia was well supplied, or at least better supplied than anywhere else, with boarding houses, taverns, and public buildings, especially the lavish State House designed by Andrew Hamilton and Edmund Wooley, where a sizeable convention could meet in relative comfort. If there was any place where the colonies’ disparate delegates might contrive to make “thirteen clocks strike as one” (in John Adams’s words) it was Philadelphia…. See page 55 for the full agenda of this weekend.

FPRI FACT SHEET

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Founded in 1955 by Ambassador Robert Strausz-Hupé, FPRI is a 501(c)(3) non-partisan, non-profit organization devoted to bringing the insights of scholarship to bear on the development of policies that advance U.S. national interests.

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The 90 affiliated scholars of FPRI include a Pulitzer Prize-winning historian, a former president of Swarthmore College, a Bancroft Prize-winning historian, a former Ambassador, and a senior staff member of the National Security Council. We count among our trustees a former Undersecretary of Defense, a former Secretary of the Navy, a former Assistant Secretary of State, a foundation president, and numerous active or retired corporate CEOs, lawyers, and civic leaders. Our Inter-University Study Groups and our larger network of scholars include representatives of diverse disciplines, including political science, history, economics, law, management, religion, sociology, and psychology.

WHAT WE DO
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We publish a quarterly journal, Orbis, and a weekly electronic bulletin, both of which draw on the research findings of our scholars, our Inter-University Study Groups, our conferences, and our seminars.

We educate the public and “teach the teachers” through our Wachman Center and Butcher History Institute, with a view to fostering international and civic literacy in the community and in the classroom.

We train interns from colleges and high schools in the skills of policy analysis and historical scholarship.