FOREIGN POLICY RESEARCH INSTITUTE

FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2016 AND 2015

FOREIGN POLICY RESEARCH INSTITUTE TABLE OF CONTENTS YEARS ENDED DECEMBER 31, 2016 AND 2015

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INDEPENDENT AUDITORS' REPORT

Board of Trustees Foreign Policy Research Institute Philadelphia, Pennsylvania

We have audited the accompanying financial statements of Foreign Policy Research Institute (a nonprofit organization), which comprise the statement of financial position as of December 31, 2016, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Foreign Policy Research Institute as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.



Board of Trustees Foreign Policy Research Institute

Other Matter

The 2015 financial statements of Foreign Policy Research Institute were audited by other auditors, whose report dated July 28, 2016, expressed an unmodified opinion on those statements.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

CliftonLarsonAllen LLP

Plymouth Meeting, Pennsylvania May 31, 2017

Clifton Larson Allen LLP

FOREIGN POLICY RESEARCH INSTITUTE STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2016 AND 2015

	2016			2015			
ASSETS							
CURRENT ASSETS							
Cash and Cash Equivalents	\$	944,053	\$	534,017			
Grants Receivable (Note 1)		554,000		476,400			
Royalties & Other Receivables		77,452		75,200			
Prepaid Expenses and Other Assets		16,743		7,957			
Total Current Assets		1,592,248		1,093,574			
PROPERTY AND EQUIPMENT							
Equipment at Cost		248,441		242,441			
Less: Accumulated Depreciation		(205,867)		(183,770)			
Total Equipment		42,574		58,671			
Office Lease Security Deposit		4,955		4,955			
Total Assets	\$	1,639,777	\$	1,157,200			
LIABILITIES AND NET ASSETS							
CURRENT LIABILITIES	.	06.077	4	74.260			
Accounts Payable and Accrued Expenses	\$	86,977	\$	71,268			
Deferred Income (Note 1)		175,393		177,590			
Total Current Liabilities		262,370		248,858			
NET ASSETS							
Unrestricted		61,136		67,476			
Temporarily Restricted (Page 8 and Note 3)		1,316,271		840,866			
Total Net Assets		1,377,407		908,342			
Total Liabilities and Net Assets	\$	1,639,777	\$	1,157,200			

FOREIGN POLICY RESEARCH INSTITUTE STATEMENTS OF ACTIVITIES YEARS ENDED DECEMBER 31, 2016 AND 2015

	2016				2015						
	<u>-</u>		Temporarily			Temporarily					
	Un	restricted	Restricted		Total	Uı	nrestricted	Restricted		Total	
SUPPORT AND REVENUE	<u>-</u>									_	
Contributions	\$	606,414	\$ -	\$	606,414	\$	820,067	\$ -	\$	820,067	
Grants (Note 3)		-	1,582,061		1,582,061		-	1,333,151		1,333,151	
Memberships and Partnerships		234,070	-		234,070		282,949	-		282,949	
Royalties & Editorial Income		175,922	-		175,922		173,228	-		173,228	
Event Income		3,691	-		3,691		59,761	-		59,761	
Investment Income		(4,685)	-		(4,685)		405	-		405	
Other Income		9,407	-		9,407		9,729	-		9,729	
Total Support		1,024,819	1,582,061		2,606,880		1,346,139	1,333,151		2,679,290	
Net Assets Released from Restrictions (Note 3)		1,106,656	(1,106,656)		-		851,348	(851,348)		-	
Total Support and Revenue		2,131,475	475,405		2,606,880		2,197,487	481,803		2,679,290	
EXPENSES (Page 11)											
Program		1,706,750	-		1,706,750		1,419,794	-		1,419,794	
Management and General		220,060	-		220,060		238,250	-		238,250	
Fundraising		211,005	-		211,005		178,522	-		178,522	
Total Expenses		2,137,815			2,137,815		1,836,566			1,836,566	
CHANGE IN NET ASSETS		(6,340)	475,405		469,065		360,921	481,803		842,724	
Net Assets - Beginning of Year		67,476	840,866		908,342		(293,445)	359,063		65,618	
NET ASSETS - END OF YEAR	\$	61,136	\$ 1,316,271	\$	1,377,407	\$	67,476	\$ 840,866	\$	908,342	

FOREIGN POLICY RESEARCH INSTITUTE STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2016 AND 2015

	2016			2015			
CASH FLOWS FROM OPERATING ACTIVITIES							
Change in Net Assets	\$	469,065	\$	842,724			
Adjustments to Reconcile Change in Net Assets							
to Net Cash Provided by Operating Activities:							
Depreciation		22,097		23,924			
(Increase) Decrease in:							
Grants Receivable		(77,600)		(416,400)			
Royalties & Other Receivables		(2,252)		7,931			
Prepaid Expenses and Deferred Charges		(8,786)		6,625			
Decrease (Increase) in:							
Accounts Payable and Accrued Expenses		15,709		8,073			
Deferred Income		(2,197)		(19,548)			
Net Cash Provided by Operating Activities		416,036		453,329			
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchases of Property and Equipment		(6,000)		(44,766)			
INCREASE IN CASH AND CASH EQUIVALENTS		410,036		408,563			
Cash and Cash Equivalents - Beginning of Year		534,017		125,454			
CASH AND CASH EQUIVALENTS - END OF YEAR	\$	944,053	\$	534,017			

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Foreign Policy Research Institute (the "Institute") is devoted to bringing the insights of scholarships to bear on the development of policies that advance the United States of America's national interests. The Institute emphasizes the study of history, geography, and culture to illuminate contemporary international affairs. Derivative from this is the Institute's Butcher History Institute and Wachman Center for Civic and International Literacy, which provide professional development for high school teachers in American and world history and international affairs.

Financial Statement Presentation

The Institute is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets depending on the existence or nature of any donor restrictions.

<u>Promises to Give and Contributions (Contract Receivable)</u>

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. The gifts are reported as unrestricted, temporarily or permanently restricted support depending on the existence or nature of any donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statements of activities as net assets released from restrictions. Donor restricted contributions whose restrictions are met within the same year as received are reflected as unrestricted contributions in the accompanying financial statements.

Deferred Income

Membership and partnership revenue is deferred at fiscal year end. A proportionate amount of the yearly membership price is credited to revenue annually. Costs connected with the Institute's membership are expensed as incurred. Additionally, deferred income includes publication fees earned, but paid in the following year.

Publications and Research Books

Publication costs are expensed when incurred, and revenues are recorded when realized with the production, editorial, and sale, respectively of publications by the Institute. The Institute has a supply of publications for sale which are not reflected in the statements of financial position. Also, the substantial collection of research books and periodicals maintained by the Institute is not reflected in the statements of financial position, as its value is not readily determinable.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Equipment and Depreciation

The Institute capitalizes all expenditures for equipment in excess of \$2,000. Equipment is capitalized at cost. Maintenance and repairs are charged to operations as incurred. Depreciation is computed on a straight-line basis using estimated useful lives of three to seven years. Depreciation expense for the years ended December 31, 2016 and 2015 was \$22,097 and \$23,924, respectively.

Functional Expenses

The costs of the Institute's programs and supporting services have been reported on a functional basis. This required the allocation of certain costs among the various programs and supporting services benefited based on estimates made by management.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Institute considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

Grants Receivable

The Institute expects contracts receivable to be fully collectible within one year. Accordingly, no allowance for doubtful accounts is required. Balances that are still outstanding after the Institute has used reasonable collection efforts are written off through a charge to operations.

Donated Assets

Donated marketable securities and other non-cash donations are recorded as contributions at their fair market values at the date of donation.

Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Tax Status

The Institute is exempt from Federal income taxes under Internal Revenue Code Section 501(c)(3) and applicable state law.

The accounting standard on accounting for uncertainty in income taxes addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. If the Institute were to incur any income tax liability in the future, interest on any income tax liability would be reported as interest expense and penalties on income tax would be reported as income taxes. There are no unrecognized tax benefits identified or recorded as liabilities as of and for the years ended December 31, 2016 and 2015.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Reclassifications

Certain reclassifications have been made to the prior year amounts to conform to current year classification.

Subsequent Events

In preparing these financial statements, the Institute has evaluated subsequent events and transactions for potential recognition or disclosure through May 31, 2017, the date the financial statements were available to be issued.

NOTE 2 CONCENTRATION OF CREDIT RISK

The Federal Deposit Insurance Corporation (FDIC) currently insures up to \$250,000 of substantially all depository accounts held at each financial institution. At various times during the year, the Institute's cash deposits may exceed the federally insured limits. The Institute has not experienced any losses in such accounts and management believes it is not exposed to any significant credit risk on its cash and cash equivalents.

NOTE 3 TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following at December 31, 2016:

	2016							
	В	eginning		Gifts	ifts Released from			Ending
	Balance		Received		Restrictions		Balance	
Programs: Asia	\$	163,685	\$	125,000	\$	(78,771)	\$	209,914
Programs: Eurasia		41,923		260,000		(115,046)		186,877
Programs: Middle East		-		100,000		(100,000)		-
Programs: Teaching Military History & Center for the Study of America and the		102,079		150,000		(99,060)		153,019
West		102,079		130,000		(33,000)		133,019
Programs: Think Tanks and Civil Societies		4,479		1,700		(5,318)		861
Programs: Japan Study Trip for Teachers		-		97,284		(97,284)		-
Programs: Other History Institutes for Teachers		45,807		-		-		45,807
Programs: The Weinburg Lecture		-		2,500		(2,500)		-
Research: American Vulnerabilities Project		291,212		200,000		(201,835)		289,377
Research: Competitive Softpower		84,828		-		(60,734)		24,094
Research: Development Economics During the Cold War		38,431		-		(26,538)		11,893
Research: Putinomics		60,000		-		(26,838)		33,162
Research: Modern Competitive Environments in a Disordered World		4,022		-		(630)		3,392
Research: Managing the Second Nuclear Age		4,400		-		-		4,400
Research: National Security		-		45,000		(21,213)		23,787
Research: Islam & the West		-		51,680		(51,680)		-
Research: Before the Age of Prejudice: A Muslim Woman's Story		-		150,000		(100,269)		49,731
Research: Nuclear Weapons and Russian-North Korean Relations		-		149,000		(4,110)		144,890
Research: Displacement & Dispossession in the 21st Century		-		60,000		-		60,000
Research: Engaging Arab Societies		-		114,400		(73,333)		41,067
Research: Website Development		-		13,000		(13,000)		-
Research: Outreach Development		-		12,497		(12,497)		-
Project: Staff Infrastructure		-		50,000		(16,000)		34,000
Total	\$	840,866	\$	1,582,061	\$	(1,106,656)	\$	1,316,271

NOTE 3 TEMPORARILY RESTRICTED NET ASSETS (CONTINUED)

Temporarily restricted net assets consisted of the following at December 31, 2015:

	2015						
	Beginning		Gifts	Released from		Ending	
	Balance		Received	Restrictions		Balance	
Programs: Asia	\$	- \$	245,000	\$ (81,315)	\$	163,685	
Programs: Eurasia		-	58,000	(16,077)		41,923	
Programs: Middle East		-	150,000	(150,000)		-	
Programs: Teaching Military History & Center for the Study of America and the West	100	,000	100,000	(97,921)		102,079	
Programs: Project on Democratic Transitions	4	,437	15,000	(19,437)		-	
Programs: Think Tanks and Civil Societies		-	11,000	(6,521)		4,479	
Programs: Korea Study Trip for Teachers	85	,000	(11,834)	(73,166)		-	
Programs: Other History Institutes for Teachers		-	100,000	(54,193)		45,807	
Research: American Vulnerabilities Project	52	,875	400,000	(161,663)		291,212	
Research: Competitive Softpower		-	89,000	(4,172)		84,828	
Research: Development Economics During the Cold War		-	52,800	(14,369)		38,431	
Research: Putinomics		-	60,000	-		60,000	
Research: Special Operations Forces as an Instrument of National Security Policy	50	,000	-	(50,000)		-	
Research: Modern Competitive Environments in a Disordered World	32	,425	-	(28,403)		4,022	
Research: Civil Religion and US Foreign Policy	4	,409	-	(4,409)		-	
Research: Managing the Second Nuclear Age	12	,100	-	(7,700)		4,400	
Research: Geopolitics of the Russian Far East	17	,817	-	(17,817)		-	
Research: Islamism in America		-	39,185	(39,185)		-	
Project: Website Development		-	25,000	(25,000)		-	
Total	\$ 359	,063 \$	1,333,151	\$ (851,348)	\$	840,866	

NOTE 4 EMPLOYEE RETIREMENT PLAN

The Institute has a contributory retirement plan in accordance with Section 403(b) of the Internal Revenue Code. Employees may contribute up to the limits allowable by the Internal Revenue Code. The Institute will match employee contributions up to 5% of their eligible salary.

For the years ended December 31, 2016 and 2015, pension expense was \$26,468 and \$21,991, respectively.

NOTE 5 OPERATING LEASE COMMITMENTS

The Institute leases its office in Philadelphia, Pennsylvania under a long-term, non-cancellable lease arrangement expiring December 31, 2020. The current minimum monthly base rent is \$8,293 with an increase occurring each January.

Rent expense for the years ended December 31, 2016 and 2015 was \$113,695 and \$105,112, respectively, which includes common building expenses.

The Institute also leases office equipment under long-term, non-cancellable lease arrangements with minimum monthly payments of \$3,882, expiring from January 2017 through December 2020.

Office equipment lease expense for the years ended December 31, 2016 and 2015 was \$36,646 and \$16,596, respectively.

Future minimum annual lease payments are as follows:

Year Ending December 31,	 Amount
2017	\$ 149,196
2018	133,738
2019	127,137
2020	 115,851
Total	\$ 525,922



FOREIGN POLICY RESEARCH INSTITUTE SCHEDULE OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2016 (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2015)

Supporting Services Total Supporting 2016 2015 Management Total Total Program and General Fundraising Services \$ \$ \$ 452,340 120,039 92,696 212.735 665,075 568.337 Salaries **Employee Health and Retirement Benefits** 51,006 15,200 10,513 25,713 76,719 64,683 50,064 **Payroll Taxes** 35,130 8,545 6,389 14,934 43,431 TOTAL SALARIES AND RELATED EXPENSES 538,476 143,784 109,598 253,382 791,858 676,451 Office and Equipment Rentals 41,602 8,400 5,026 13,426 55,028 17,314 Depreciation 13,424 842 8,673 22,097 23,924 7,831 Dissemination 18,292 1,064 43,403 44,467 62,759 48,700 559,379 375 500 875 560,254 450,089 Honoraria and Stipends **Information Systems** 23,463 13,634 1,464 15,098 38,561 35,417 Occupancy 81,860 20,579 11,256 31,835 113,695 111,066 **Outside Services** 11,330 6,609 33,061 39,670 51,000 16,569 Supplies and Postage 21,874 718 1,372 2,090 23,964 37,007 Telephone and Internet 7,678 3,889 465 4,354 12,032 10,604 Travel 139,943 1,943 143,037 1,151 3,094 142,009 **Conferences and Lectures** 156,866 865 865 157,731 193,229 Meetings 27,963 4,056 146 4,202 32,165 22,540 **Subscriptions and Memberships** 8,499 Insurance 6,667 3,889 418 4,307 10,974 12,569 Finance Charges 4,404 2,436 262 2,698 7,102 11,422 Other 53,529 1,645 384 2,029 55,558 19,157 **TOTAL OTHER EXPENSES** 1,168,274 76,276 101,407 177,683 1,345,957 1,160,115

220,060

238,250

211,005

178,522

431,065

416.772

2,137,815

1.836.566

1,706,750

1,419,794

TOTAL FUNCTIONAL EXPENSES 2016

TOTAL FUNCTIONAL EXPENSES 2015